

Chairman

|                         |            |          | January 2025                                                                                                      |
|-------------------------|------------|----------|-------------------------------------------------------------------------------------------------------------------|
| Start Date              | Start Time | End Time | Subject                                                                                                           |
| 07/01/2025              | 11:30:00   | 12:30:00 | Meeting Ruth Kennedy, Padraigh Donnelly, Sean Murtagh & Tom Browne                                                |
| 09/01/2025              | 09:00:00   | 10:00:00 | Meeting Ruth Kennedy, Maura Kiely, James Twohig, Tom James, Orla Fitzpatrick, Deirdre Fahy & Aisling Ni Mhaoleoin |
| 09/01/2025              | 10:00:00   | 11:00:00 | Meeting Ruth Kennedy, Orla Fitzpatrick, Jeanette Doonan, Maurice Priestly & Karen Drake                           |
| 10/01/2025              | 14:15:00   | 15:15:00 | PRG End-Year process 2024                                                                                         |
| 14/01/2025              | 11:00:00   | 14:00:00 | Board Meeting- no review                                                                                          |
| 15/01/2025              | 12:30:00   | 13:00:00 | Meeting Orla Cambell, Sinead Sweeney & Mary Hilley                                                                |
| 16/01/2025              | 09:00:00   | 12:00:00 | MAC meeting                                                                                                       |
| 16/01/2025              | 12:00:00   | 13:00:00 | Meeting Mr. Orkhan Nazarli, Head of the State Tax Service of Azerbaijan                                           |
| 17/01/2025              | 11:00:00   | 12:00:00 | ITP Net Position                                                                                                  |
| 20/01/2025              | 12:15:00   | 13:00:00 | ODRL (external executive assessment company)                                                                      |
| 20/01/2025              | 13:00:00   | 18:00:00 | TLAC - Commissioner post - Revenue                                                                                |
| 22/01/2025              | 11:00:00   | 12:00:00 | Meeting Margaret O'Connor                                                                                         |
| 23/01/2025              | 19:00:00   | 22:00:00 | SG Perm Sec meeting                                                                                               |
| 24/01/2025              | 10:15:00   | 10:45:00 | Forsa Conference                                                                                                  |
| 28/01/2025              | 09:00:00   | 13:00:00 | Board meeting Information, Communications, Technology & Logistics Division                                        |
| 28/01/2025              | 13:00:00   | 16:30:00 | WCO Awards                                                                                                        |
| 29/01/2025              | 10:30:00   | 11:30:00 | RTB meeting                                                                                                       |
| 29/01/2025              | 11:30:00   | 12:30:00 | Audit Committee                                                                                                   |
| 30/01/2025              | 14:30:00   | 15:00:00 | PAS - IPFMD briefing                                                                                              |
| 30/01/2025              | 15:30:00   | 16:00:00 | Informal Board meeting                                                                                            |
| 31/01/2025              | 11:00:00   | 11:15:00 | SPS Leadership                                                                                                    |
| 31/01/2025              | 11:30:00   | 12:30:00 | Meeting Ruth Kennedy, Joe Howley, Ger Hegarty & Maureen Marray                                                    |
| 31/01/2025              | 12:30:00   | 14:30:00 | Sheriff Association                                                                                               |
|                         |            |          | February 2025                                                                                                     |
| Start Date              | Start Time | End Time | Subject                                                                                                           |
| 04/02/2025              | 11:30:00   | 12:30:00 | Meeting Orla Fitzpatrick                                                                                          |
| 04/02/2025              | 12:00:00   | 18:00:00 | HW&FSD Conference                                                                                                 |
| 05/02/2025              | 09:30:00   | 10:00:00 | Meeting Leeann Kennedy                                                                                            |
| 05/02/2025              | 11:00:00   | 12:00:00 | CSMB People Subgroup                                                                                              |
| 05/02/2025              | 12:00:00   | 13:00:00 | AP induction course                                                                                               |
| 05/02/2025              | 15:00:00   | 16:30:00 | Meeting Tom James                                                                                                 |
| 06/02/2025              | 12:00:00   | 13:00:00 | Meeting Therese Bourke                                                                                            |
| 07/02/2025              | 14:30:00   | 15:30:00 | 2025 Strategic Leadership Programme - Insights Gathering Wendy Monaghan                                           |
| 10/02/2025              | 11:00:00   | 12:00:00 | Meeting Orla Campbell                                                                                             |
| 11/02/2025              | 10:00:00   | 11:00:00 | Informal Board meeting                                                                                            |
| 11/02/2025              | 11:00:00   | 13:00:00 | Board meeting - Indirect Taxes Policy & Legislation Division                                                      |
| 11/02/2025              | 15:00:00   | 15:30:00 | PAS - Sandra Cairns IPFMD                                                                                         |
| 11/02/2025              | 18:00:00   | 22:00:00 | Long Service Awards                                                                                               |
| 12/02/2025              | 12:00:00   | 13:00:00 | MAC Away Discussion Siobhán Bradley Principal Coach and Consultant & Orla Campbell                                |
| 12/02/2025              | 15:00:00   | 16:00:00 | Meeting Jeanette Doonan                                                                                           |
| 13/02/2025              | 11:30:00   | 12:30:00 | Meeting Eugene Creighton                                                                                          |
| 14/02/2025              | 10:00:00   | 12:00:00 | Meeting Ruth Kennedy, Maura Kiely, Brian Boyle, Anne Walsh, Sara Gooney & David Mee                               |
| 17/02/2025              | 10:00:00   | 13:00:00 | MAC                                                                                                               |
| 17/02/2025              | 14:30:00   | 15:30:00 | Meeting Deirdre Hanlon                                                                                            |
| 18/02/2025              | 09:30:00   | 16:30:00 | RLS conference                                                                                                    |
| 19/02/2025              | 11:00:00   | 15:00:00 | Visit to Monaghan Tax Office                                                                                      |
| 20/02/2025              | 10:30:00   | 11:00:00 | PAS - TLAC IPFMD Sandra Cairns                                                                                    |
| 24/02/2025              | 11:30:00   | 12:30:00 | International Women's Day speech recording                                                                        |
| 24/02/2025              | 15:00:00   | 16:00:00 | Board meeting - Customer Service Charter                                                                          |
| 24/02/2025              | 16:15:00   | 16:45:00 | MAC away discussion                                                                                               |
| 25/02/2025              | 08:30:00   | 13:30:00 | Board Meeting - Business Taxes Policy and Legislation                                                             |
| 25/02/2025              | 14:30:00   | 15:30:00 | Meeting with Tom James                                                                                            |
| 26/02/2025              | 09:30:00   | 11:00:00 | Trends in RCT payments                                                                                            |
| 26/02/2025              | 11:30:00   | 12:30:00 | Meeting Sarah Waters                                                                                              |
| 27/02/2025              | 08:00:00   | 10:30:00 | Annual Chair & CEO Conference 30% Club                                                                            |
| 27/02/2025              | 11:30:00   | 12:00:00 | Meeting Ruth Kennedy, Maura Kiely & Orla Campbell                                                                 |
| 27/02/2025              | 14:30:00   | 16:30:00 | VAT Modernisation Oversight Group                                                                                 |
| 28/02/2025              | 09:30:00   | 10:00:00 | Meeting Ruth Kennedy, Maura Kiely, Therese Bourke & Deirdre Hanlon                                                |
| 28/02/2025              | 17:00:00   | 21:00:00 | ITI Dinner                                                                                                        |
|                         |            |          | March 2025                                                                                                        |
| Start Date              | Start Time | End Time | Subject                                                                                                           |
| 03/03/2025 - 04/03/2025 | 09:00:00   | 17:00:00 | MAC Away                                                                                                          |
| 05/03/2025              | 14:00:00   | 15:00:00 | Meeting Minister for Finance                                                                                      |
| 10/03/2025              | 10:00:00   | 16:00:00 | Visit to Kilkenny Tax Office                                                                                      |
| 11/03/2025              | 10:00:00   | 12:30:00 | Board Meeting - Business Division                                                                                 |
| 11/03/2025              | 12:30:00   | 13:30:00 | Meeting Ruth Kennedy, Maura Kiely, Noel Brett, Eugene Creighton & Tom James                                       |
| 12/03/2025              | 14:30:00   | 16:30:00 | NSSO Advisory Board                                                                                               |
| 14/03/2025              | 15:00:00   | 16:00:00 | Meeting Ruth Kennedy, Maura Kiely & Orla Campbell                                                                 |
| 18/03/2025              | 14:00:00   | 14:30:00 | TLAC 835 - Assistant Secretary IPFMD, Revenue Commissioners - Briefing                                            |
| 20/03/2025              | 10:30:00   | 13:30:00 | MAC                                                                                                               |
| 20/03/2025              | 14:30:00   | 16:00:00 | Board meeting                                                                                                     |
| 20/03/2025              | 16:30:00   | 17:00:00 | Meeting Ruth Kennedy, Maura Kiely, James Twohig & Mairead McLoughlin                                              |
| 21/03/2025              | 08:30:00   | 09:30:00 | Board Orientation Session for SPS Leadership Nominees                                                             |
| 21/03/2025              | 15:00:00   | 16:00:00 | Meeting with the Commissioner of the French Tax Administration, Ms. Amélie Verdier                                |
| 25/03/2025              | 10:15:00   | 13:45:00 | Board Meeting - Medium Enterprises Division                                                                       |
| 27/03/2025              | 08:30:00   | 09:00:00 | Meeting Ruth Kennedy, Maura Kiely, Therese Bourke, Noel Brett, Fiona Molloy & James Twohig                        |
| 28/03/2025              | 09:30:00   | 10:30:00 | Meeting Ruth Kennedy, Maura Kiely, Orla Campbell & Jonathan Griffin                                               |
| 28/03/2025              | 16:00:00   | 16:30:00 | Informal Board meeting                                                                                            |
| 31/03/2025              | 10:00:00   | 12:00:00 | TLAC 835 - Assistant Secretary IPFMD - Shortlisting                                                               |
| 31/03/2025              | 14:00:00   | 16:00:00 | Over 65's Outreach Event                                                                                          |